

# Green Scorecard Case Study

## University of Edinburgh

### How has it been used?

It was decided all indicators should be scored to ensure completely transparent reporting, in line with Edinburgh's culture of improvement.

It was felt that this approach would also provide new insights for the University and the indicator structure has encouraged issues to be considered in a different way.

The final output represents the current position of the university with a good degree of accuracy.

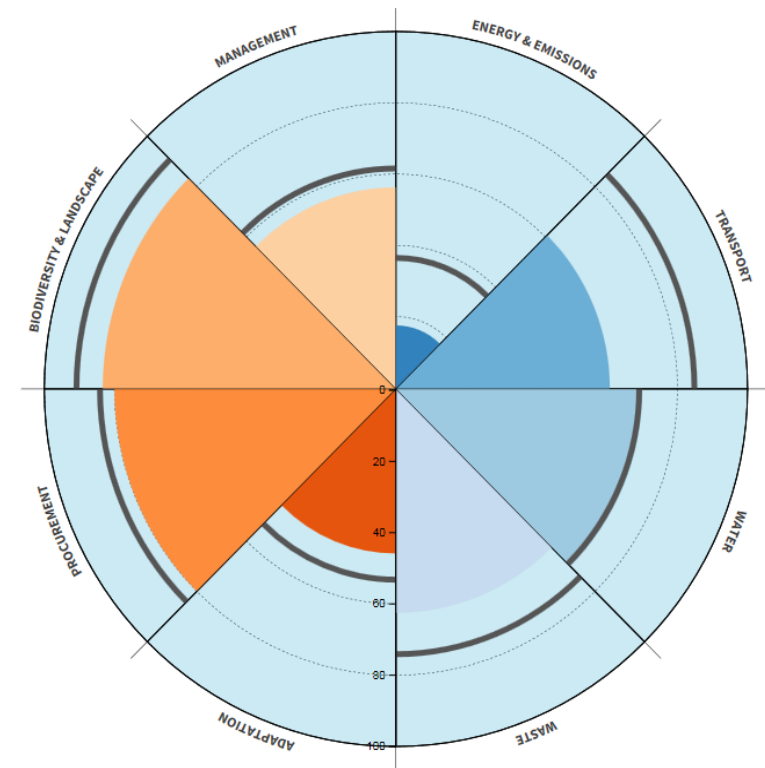
The Scottish Government Reporting requirements gain greater attention but the scorecard provides a good additional layer of detail and context to show where improvement could still be made.

### What does it show?

The diagram shows a large variation in scores. The low score in energy reflects the fact that current efforts are focussing on improving data and reporting systems. The relatively low target is large in absolute terms and reflects the size and complexity of the Edinburgh estate and the early stage of project planning.

The good performance in procurement reflects the fact that it is an issue that's had a lot of attention recently. This is similar to transport where commuting has been addressed – the high target for this category reflects expected improvements going forwards.

Conversely, formal accredited management systems haven't been implemented but comprehensive in-house systems exist.



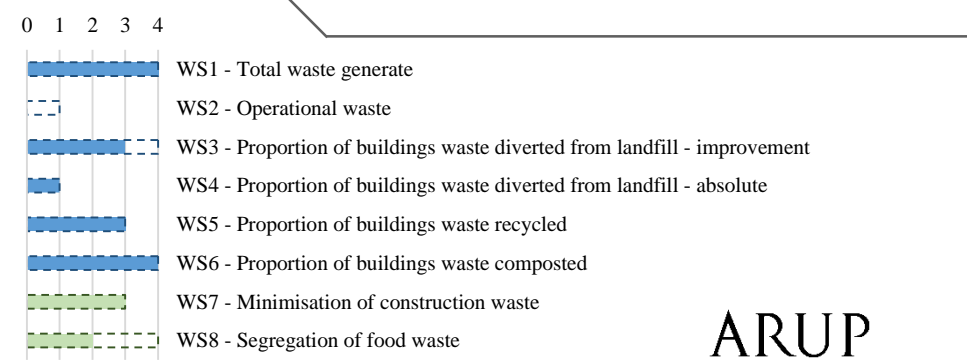
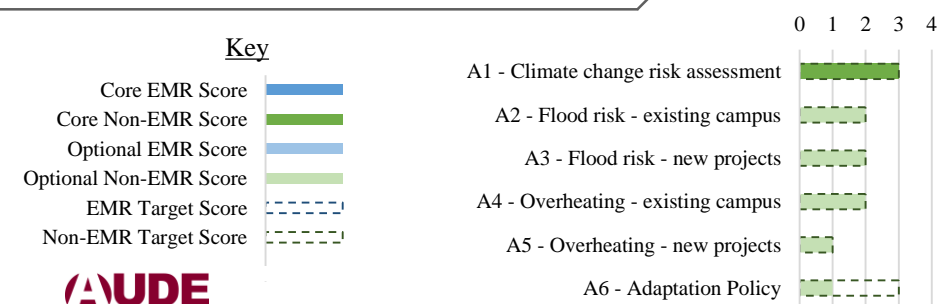
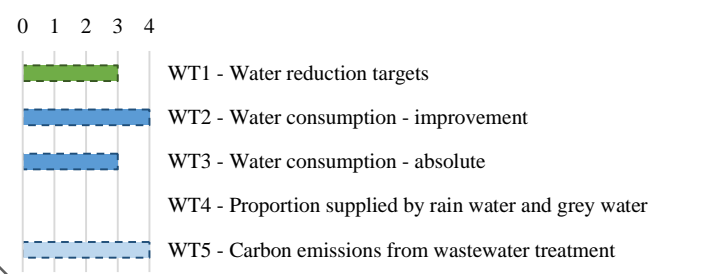
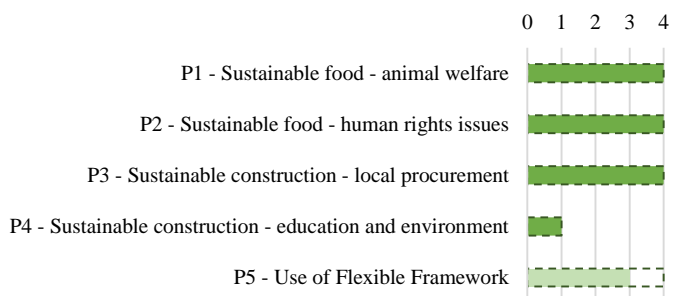
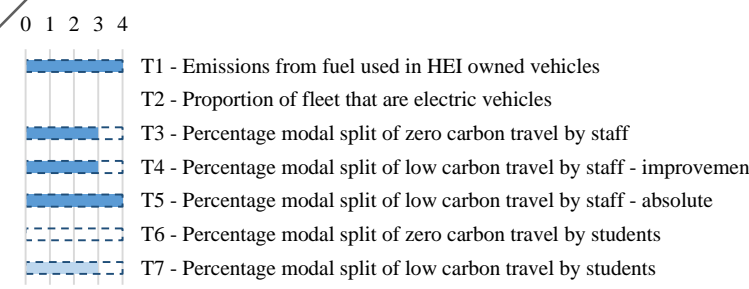
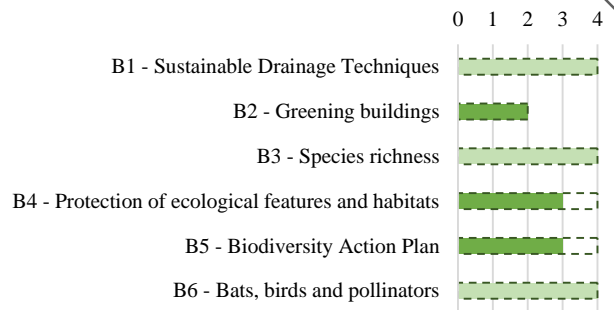
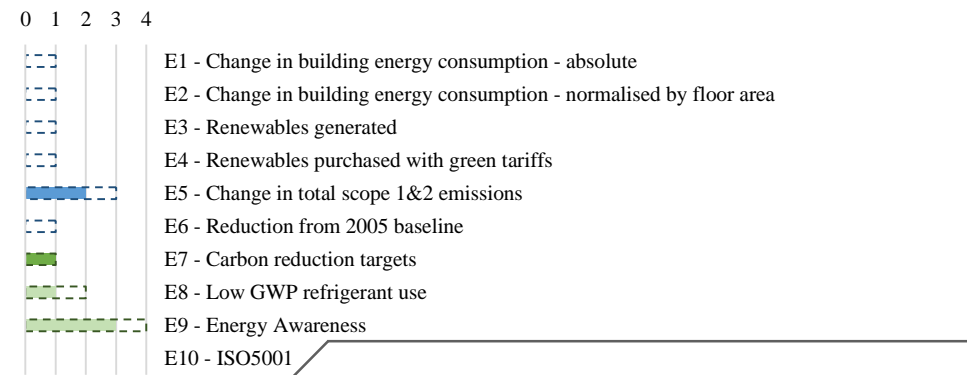
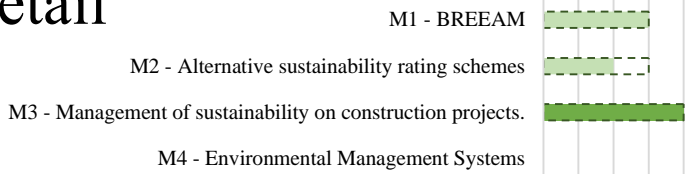
“Its release has been timely as the tool shows us areas that would benefit from greater attention as we move into a busy time of policy renewal”

Matthew Lawson  
Programme Manager, Department for  
Social Responsibility and Sustainability

ARUP

# University of Edinburgh

## Indicator detail



**Key**

- Core EMR Score █
- Core Non-EMR Score █
- Optional EMR Score █
- Optional Non-EMR Score █
- EMR Target Score - - -
- Non-EMR Target Score - - -



# Green Scorecard Case Study

## SOAS, University of London

### How has it been used?

All indicators were chosen to give the big picture and all indicators are important to some degree.

The completion of the scorecard has been a useful exercise and it puts the recent focus on carbon and energy into the context of a wider framework which can be used to inform future direction.

It has been completed largely in isolation this time (mainly due to the fact that it is new), something that was possible as it relies on easily accessible information.

Once comparisons with other institutions have been understood, it will be useful to share it more widely within the department and with senior managers.

### What does it show?

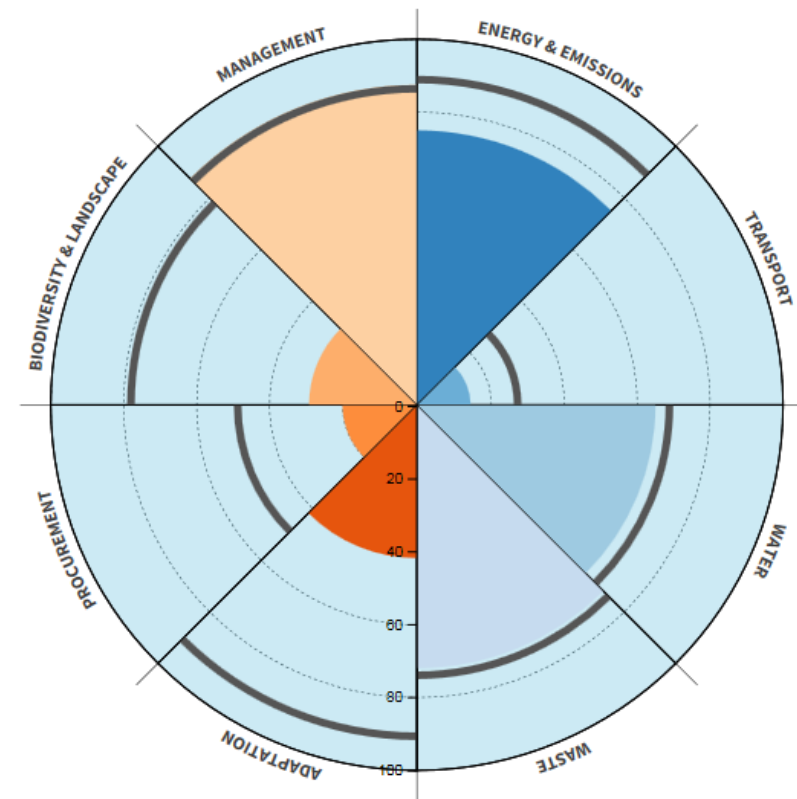
The scorecard has highlighted existing issues with transport data collection. A central London location means the score would be much higher if the data was available.

Procurement has been the source of internal debate recently and would benefit from greater coordination.

A good score with regard to water reflects recent refurbishments but further improvement will be challenging as indicated by the target levels set.

An increased focus on adaptation will be welcome in the future, especially as estates are being used more intensively during summer.

Biodiversity is set to be another future focus, reflected in the targets set.

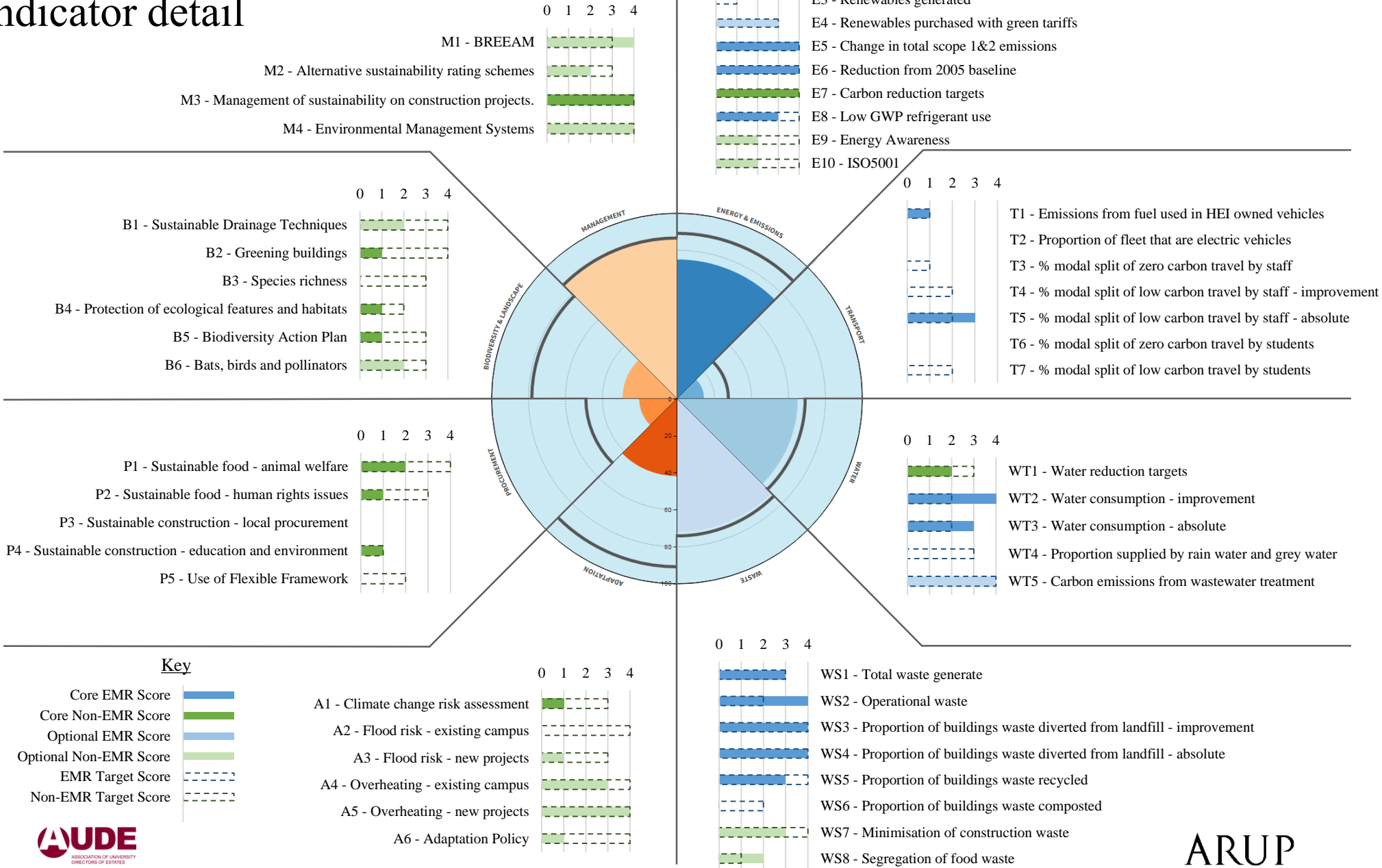


“It’s a great snapshot of where we are and where we need to make progress in the future”

Stephen McKinnell  
Head of Energy Management

# SOAS, University of London

## Indicator detail



# Green Scorecard Case Study

## University of Stirling

### How has it been used?

The Scorecard has been used to express the University's sustainability and carbon performance to stakeholders in a straightforward and immediately accessible format.

Through the session discussions developed highlighting a number of factors including the need for a wide group of staff to contribute to the Scorecard to ensure the appropriate knowledge was available in order to accurately and comprehensively answer all indicators.

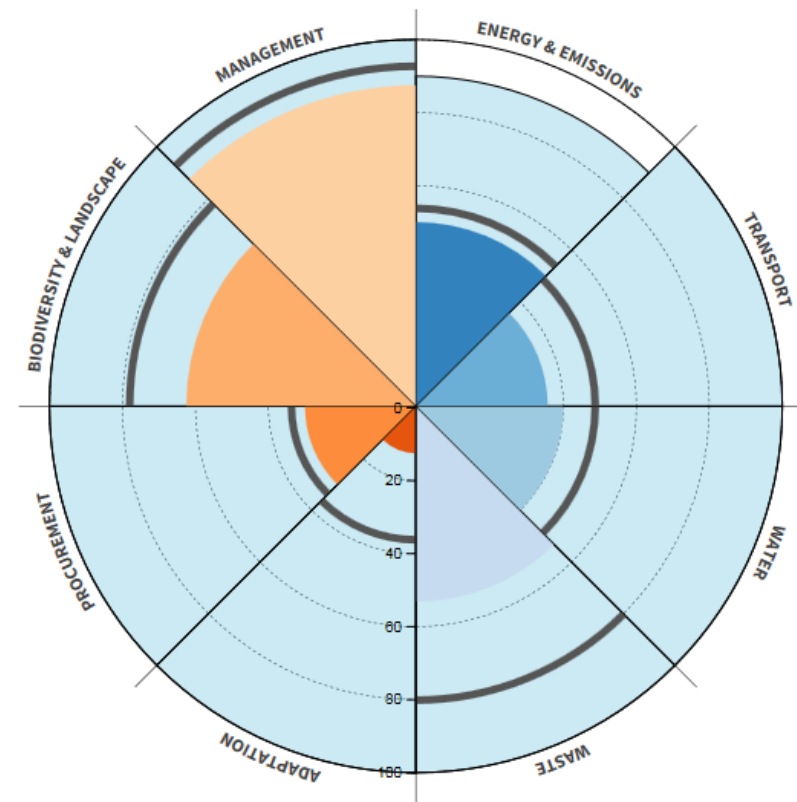
The discussions played an important role in clarifying the University's position across the different indicators along with identifying gaps.

### What does it show?

Overall the University has demonstrated that reasonable progress has been made however there remains room for improvement, particularly in areas of Adaptation and Procurement.

The University recognises that its low scoring in the Adaptation indicator reflects the need to take steps to ensure business and operational resilience.

That the University excelled in the Management indicator is testament to the approach to sustainable construction and use of a formal Environmental Management System. Biodiversity and Landscape was also high scoring as is the target as it is believed that significant progress is achievable with this indicator as is with Water.

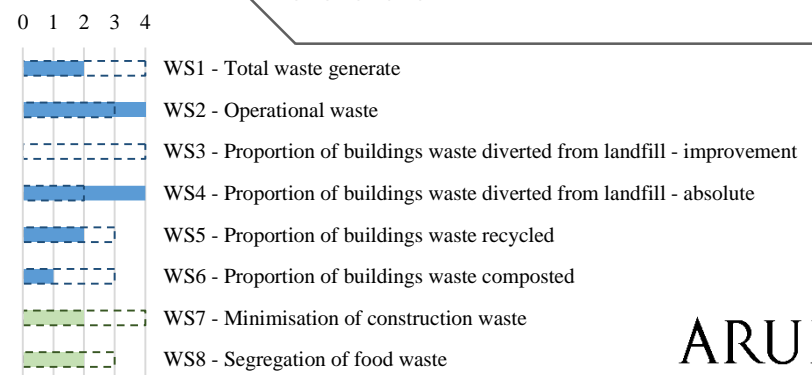
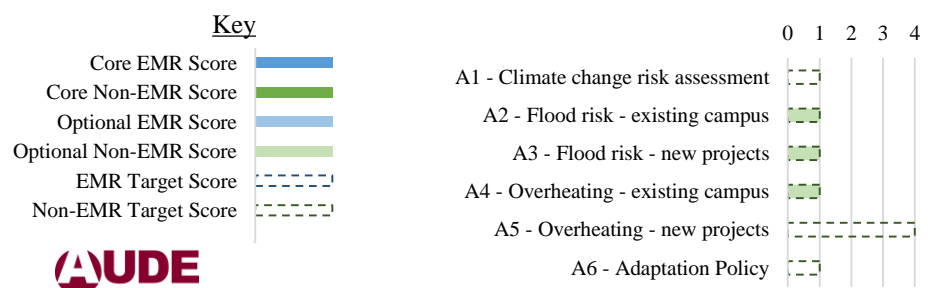
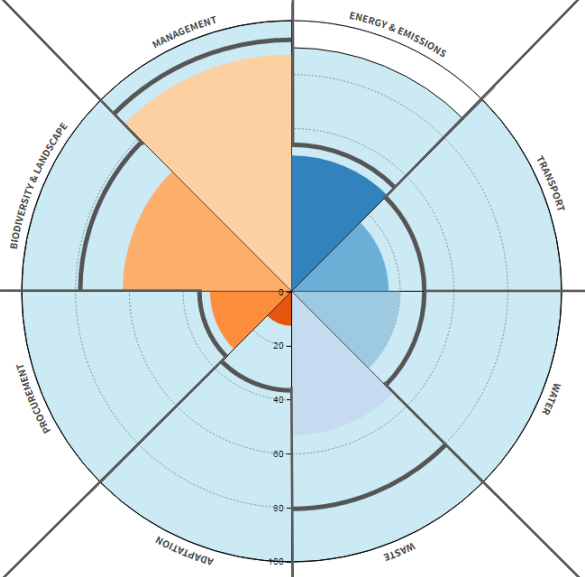
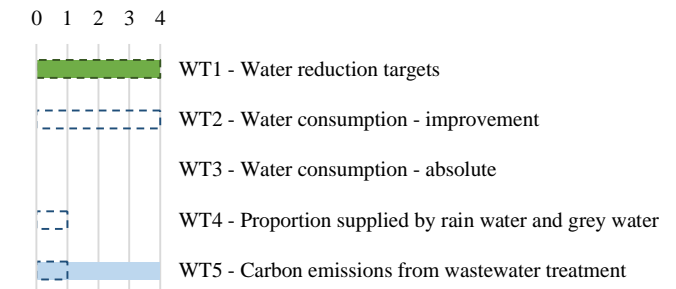
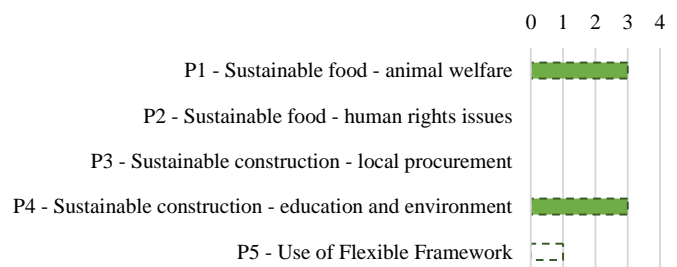
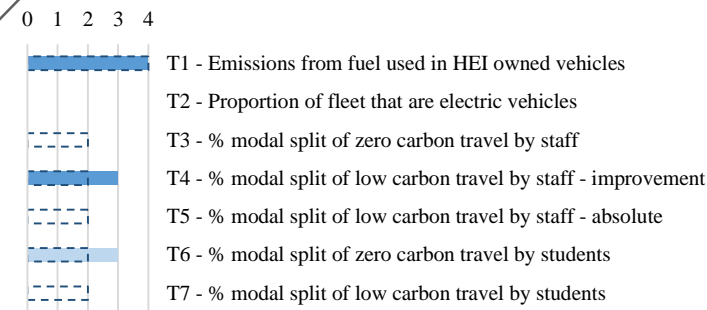
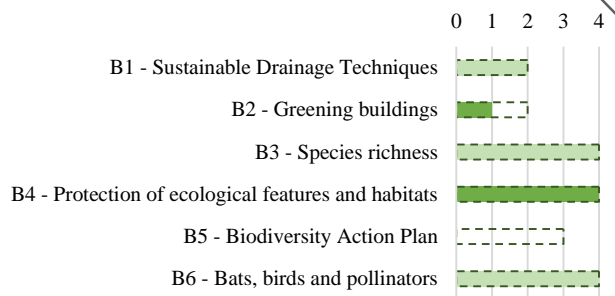
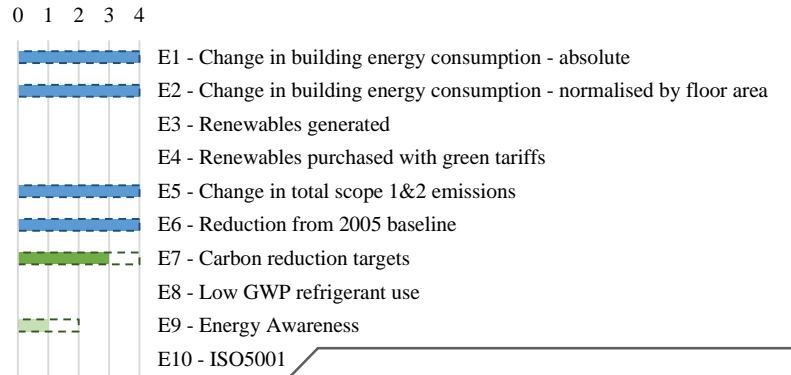
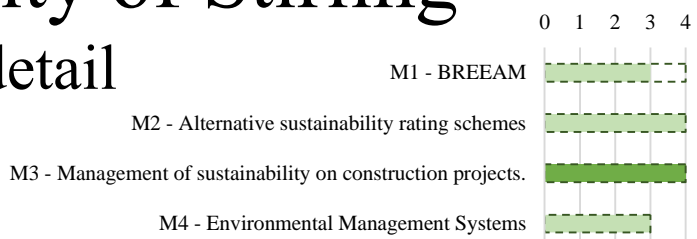


“The Scorecard provided the process for an objective review of each of the sustainability indicators. The visual representation of our performance has helped to crystallise a number of things”

Karen Plouviez  
Director of Estates & Campus Services

# University of Stirling

## Indicator detail





# Green Scorecard Case Study

## Swansea University

### How has it been used?

The Green Scorecard has encouraged an honest appraisal of the university's performance against the indicators. The decision was taken to include all optional indicators as it is felt that all the issues are important.

Overall, the diagram reflects position of the university but it needs to be communicated with the context behind the scores to tell the full story, encouraging a more in-depth discussion. A good example is that it necessarily uses EMR data which inherently trails the most up-to-date situation.

It has already been used as an influencing tool although it would benefit from continued promotion by AUDE throughout the year to bring it into the mainstream.

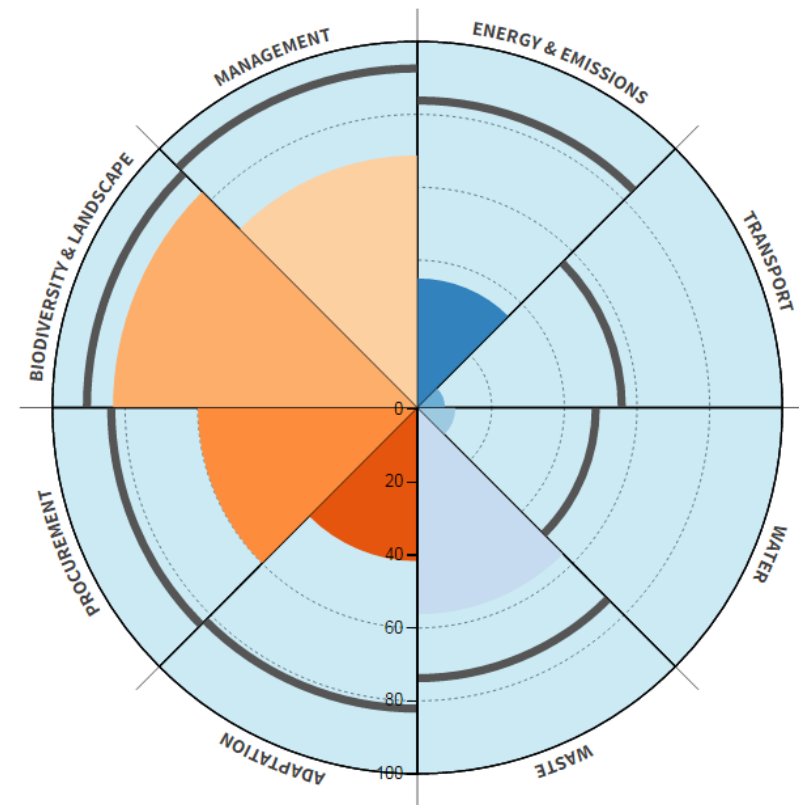
### What does it show?

The university has placed a significant emphasis on biodiversity and management over recent years which is well reflected in the chart.

Climate change adaptation is rightly highlighted as requiring attention to meet targets as it is an emerging issue within the sector.

The retrospective nature of the EMR data has meant that the current position with regards to transport isn't fully represented. Good progress is expected next year in this area.

The water category, being largely based on EMR data, shows the university has the potential to make progress in comparison to others within the sector



“It’s good to see that adaptation is on the agenda. It’s already made us ask questions of ourselves and colleagues”

Heidi Smith  
Head of Sustainability and Staff Wellbeing

# Swansea University

## Indicator detail

